

| MINALOC IMIHIGO FY 2023-2024 | | | | | | | | | | | |
|--|--|---|---|--|-------------------|------|------|------|---------------|---|------------|
| SN | Annual Output | Indicators | Baseline | Source of data | Quarterly Targets | | | | Annual target | Activities to Deliver output and responsible | Budget---- |
| | | | | | Q1 | Q2 | Q3 | Q4 | | | |
| NSTI PILLAR: TRANSFORMATIONAL GOVERNANCE | | | | | | | | | | | |
| OUTCOME I: Improved Service Delivery across all sectors | | | | | | | | | | | |
| 1 | Output I.1: Institutional capacity for service delivery developed. | Percentage of complaints received online and oriented via e-Citizen Feedback System. | 100% (681/681)citizens complaints in 2022/ 2023 | e-Citizen Complaints Tracking System | 100% | 100% | 100% | 100% | 100% | MINALOC 1) Receive and provide feedback via e-Citizen Feedback System. 2) Monitor mechanisms to solve citizens' complaints by LGs. Districts 3) Receive and resolve citizens complaints received | 1000000 |
| 2 | | Percentage of Citizens' demands/complaints received and timely resolved by Local Government | 91.5% (31,970/34,921)citizen complaints in 2022/ 2023. | MINALOC Administrative data - Periodic reports | 95% | 95% | 95% | 95% | 95% | 4) Report on the Citizens complaints received during outreaches and resolved | 1000000 |
| 3 | Output I.2: Timely delivery of services via Irembo reinforced. | Percentage of Irembo services delivered by LGs within a set timeframe. | 94.9% of Irembo services delivered by Local Government in a set timeframe(2021/ 22) | Irembo Reports | 97% | 97% | 97% | 97% | 97% | MINALOC 1) Conduct awareness campaigns on Irembo services at community level; 2) Monitor the delivery of LG Irembo services. IREMBO 3) Report Districts performance on Use of Irembo and timely delivery of Services requested via Irembo | 0 |

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| 4 | Output 1.3: Civil registration strengthened in Local Government | Percentage of birth and death events occurring within health facilities and community timely recorded in NCI-CRVS | 98.2% (503,579/512,309) births and 95% (19,901/20,973) deaths were timely registered in the NCI-CRVS System in 2022/23 | NCI-CRVS | 98% | 98% | 98% | 98% | 98% | MINALOC 1) Mobilize community and LGs for timely birth and death registration 2) Conduct capacity development for Civil Registration Officers and monitor registration processes Districts 3) Monitor timely registration of births and deaths in communities and provide technical support | 0 |
| 5 | | Percentage of marriage and divorce events timely recorded in NCI-CRVS | 100% (63,923/64,044) marriages and 100% (534/534) divorces were recorded in NCI-CRVS in 2022/23 | NCI-CRVS | 95% | 95% | 95% | 95% | 95% | MINALOC 1) Mobilize community and LGs for timely marriage and divorce registration 2) Conduct capacity development for Civil Registration Officers and monitor registration processes Districts 3) Monitor timely registration of marriage and divorce in communities and provide technical support | 0 |
| 6 | | Percentage of identified illegal marriage legalized | 82.4% (10,140/67,984) identified illegal marriages were legalized in 2022/23 | NCI-CRVS, Administrative Reports | 60% | 60% | 60% | 60% | 60% | MINALOC/Districts 1) Mobilization of people for regularization of illegal marriages in LGs and produce report 2) Identification of illegal marriages in communities 3) Legalization of illegal marriages and provide the report. | 0 |

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| 7 | Output 1.4: Change of names services timely delivered | Percentage of requests for change of names analyzed and feedback provided | 99.4% (9,898/9,950) files requesting change of name were analyzed and provided timely feedback in 2022/23 | MINALOC - Administrative reports | 99.5% | 99.5% | 99.5% | 99.5% | 99.5% | MINALOC 1) Conduct awareness sessions via media or other outreaches on the change of names 2) Analyze and provide timely feedback to citizens requests for change of names. <input type="checkbox"/> | 0 |
| Outcome 2: Enforced transparency and accountability | | | | | | | | | | | |
| 8 | Output 2.1: Enhanced transparency and accountability mechanisms for effective and efficient policies implementation | Percentage of NBAs assessed using peer review and peer learning by Districts. | 100% of NBAs were assessed by PRPL by District and CoK in 2022/23 | MINALOC - Administrative data - Analytical reports | 0 | 30% | 70% | 100% | 100% | MINALOC/Districts/City of Kigali 1) Map all NBAs to be assessed through peer review-peer learning approach; 2) Disseminate PLPR instructions 3) Analyze Districts reports on peer review-peer learning and provide feedback. 4) LG PL-PR Day organized for experience and lessons learnt sharing | |
| 9 | Output 2.2: Reinforce systematic and internal audits at all levels | Percentage of NBAs audited (by Internal Auditors) in line with PFM | 27.4% (1132/4117) NBAs were audited via internal ordinary audit mechanisms in 2022/23 | MINALOC - Administrative data - Analytical reports | 6% | 12% | 18% | 24% | 24% | MINALOC/Districts/City of Kigali 1) Collect NBAs audit plans per District and City of Kigali 2) Monitor audit plan implementation and consolidate the progress reports. | |

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| Outcome 3: Reinforced planning and integrated M&E systems driven by the evidence-based and timely data | | | | | | | | | | | |
| 10 | Output 3.1: Sub District entities performance assessed against transformational Imihigo and the top performers- Ntangerugero (1 Sector, 3 Cells, 3 Villages) annually awarded at District level | 'Sub District entities performance assessed against transformational Imihigo and the top performers- Ntangerugero (3 Sectors, 3 Cells, 3 Villages) annually awarded at District level | 3 assessments (QII, QIII and QIV) were hierarchically conducted in 2022/23 | Administrative data-Districts reports | | | | | 4 | MINALOC 1) Provide guidelines on Sub District entities imihigo and assessment criteria 2) Monitor sub-district Imihigo assessment and awarding of top-performing entities-Ntangerugero at District level District 1) Assess Sub District entities performance through their Imihigo 2) Award the top performing sub district entities-Ntangerugero (3 Sectors, 3 Cells, 3 Villages) at District level | 9500000 |
| 11 | Output 3.2: Integrated Development Program effectively monitored and coordinated | Percentage of identified issues in IDP Model villages in districts timely resolved | collaboration with | MINALOC Administrative Reports | 1) Assessment on IDP Model Village issues conducted; 2) Implementation plan to JOINTLY address identified issues elaborated | 20% | 50% | 80% | 80% | MINALOC 1) Coordinate the operationalization of the IDP Technical Committees at District level; 2) Establish Sector level IDP Technical committees; 3) Conduct quarterly CG-LG Engagement Meetings on IDP Management Districts 1) Conduct quarterly assessment to identify issues in respective IDP Model Villages 2) Implement recommendations of assessments on Issues in IDP Model Villages | 7000000 |

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| | | | | | | | | | | 3) Provide capacity building to IDP beneficiaries on proper management 4) Organize engagement sessions with stakeholders in search for solutions to issues identified 5) Operationalize the District and Sector IDP Technical Committees | |
| Outcome 4: Community mobilization and citizen participation enhanced | | | | | | | | | | | |
| 12 | Output 4.1: Innovative solutions promoted through recognition of best practices in local governments | Number of innovative solutions in LGs supported and rewarded | 22 innovative solutions were identified in 8 districts, the assessment conducted and 15 were awarded in 2021/22 | Minaloc Administrative data | | | 45 | 45 | 90 | MINALOC 1) Elaborate Guidelines for selection of innovative solutions and rewarding 2) Select innovative solutions to be supported and rewarded 3) Coordinate, support and reward innovative solutions in local governments | 28567000 |
| Outcome 5: Strengthened media capacity for improved performance | | | | | | | | | | | |
| 13 | Output5.1: Good quality and service delivery and building the capacities of Media Infrastructures | Amount of Frw on RBA revenues collected | 6,629,482,523 Frw revenues collected in 2022/2023 | RBA-Financial Reports | 1575856857 | 1945483968 | 1692659163 | 1678036298 | 6982036286 | MINALOC, RBA Collect RBA revenues | 0 |

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| NST I PILLAR: SOCIAL TRANSFORMATION | | | | | | | | | | | |
| Outcome 6: Increased access to social security and income support programs, particularly among vulnerable older people, people with disabilities, households with low | | | | | | | | | | | |
| 14 | Output 6.1: Access to social security and income support programmes increased | Percentage of eligible Population covered under Community Based Health Insurance Scheme (CBHI) | 90.6% in 2022/23 | RSSB Administrative data | 50% | 90% | 100% | 100% | 100% | MINALOC 1) Mobilize the citizens to subscribe to the Community Based Health Insurance Districts 2) Conduct mobilization to community for subscription 3) Regularly report on subscription and advocate for any encountered challenges in subscription | 1000000 |
| 15 | Output 6.2: PwDs cooperatives financially supported | Number of Cooperative initiated by Persons with disabilities financially supported | 120PwDs cooperatives have been supported 2022/23 | NCPD Administrative Reports | | 40 | 80 | 120 | 120 | NCPD/ Districts 1) Issue the earmarked transfer instructions and guidelines 2) Provide financial support to PwDS Cooperatives | 12000000 |
| 16 | Output 6.3: PwDs assistive devices provided | Number of vulnerable PwDs supported with assistive devices | 4,123 assistive devices provided to PwDs 2022/2023 | NCPD Administrative data - report on distributed assistive devices | 930 | 1,100 | 1,200 | 1,270 | 4,500 | NCPD/ Districts 1) Identification of PwDs in need of assistive devices 2) Provide assistive devices to vulnerable Persons with Disabilities | 12500000 |
| 17 | Output 6.4: Categorization of PwDs using WGQ conducted | Number of PwDs categorized in 15 districts | 154,266 PwDs categorized in 2016/2017 | NCPD DMIS | 150 enumerators trained | 150,000 | 150,000 | 100,000 | 400,000 | MINALOC/NCPD 1) Training of people involved in categorization/enumerators 2) Conduct categorization of PwDs and produce a report | 46000000 |

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| 18 | Output 6.5: Labour intensive PW delivered to extremely poor households headed by females & males | Number of eligible households headed by females & males benefiting from classic Public Works (cPW) | 122,192 (56,146 females headed and 66,046 males) in 2022/23 | LODA MEIS data | Targeting and procurement process | | 58,685 | 73,234 | 73,234 | MINALOC/NCPD 1) Follow up and report on cPW implementation progress; 2) Analyze cPW requests from Districts, corresponding feedback on requests with issues and recommend funds transfers (DPs funds); 3) Monitor cPW beneficiaries timely payment 4) Monitor cPW beneficiaries working days | 8326241494 |
| 19 | | Average number of working days gained per cPW beneficiaries HHs per year. | 79 in 2022/23 | LODA MEIS data | NA | 29 | 55 | 75 | 75 | | |
| 20 | | Percentage of VUP cPW payments made within 15 days after the end of the 10 days work period | 97% in 2022/23 | LODA MEIS data | NA | 100% | 100% | 100% | 100% | | |
| 21 | | Number of extremely poor and vulnerable households participating in VUP Expanded public works ePW (LB&H/CB ECDs) | 94,369 HHs (66,150 HHs headed by females and 28,219 HHs headed by males) in 2022-2023 | LODA MEIS data | 74,478 | 74,478 | 74,478 | 74,478 | 74,478 | | |
| 22 | Percentage of ePW payments made within 15 days after the end of month | 98% in 2022-202 | LODA MEIS data | 100% | 100% | 100% | 100% | 100% | | | |

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| 23 | Output 6.6: Direct Support delivered to extremely poor households headed by females & males without labour | Percentage of eligible HHs benefiting from Direct cash transfers | 100% (112,437 HHs in all districts i.e 82,423 HHs headed by females and 30,014 HHs headed by males in 2022/23) | LODA MEIS data | 100% | 100% | 100% | 100% | 100% | MINALOC/LODA 1) Support Districts in targeting identification of beneficiaries 2) Analyze DS requests from Districts and recommend funds transfers 3) Follow up DS beneficiaries Timely payment | 15378069492 |
| 24 | | Percentage of VUP DS payments made within 10 days after the end of month | 99% in 2022/23 | LODA MEIS data | 100% | 100% | 100% | 100% | 100% | | |
| 25 | Output 6.7: Nutrition-Sensitive DS provided to pregnant women/infants under 2 years in poor HHs | Percentage of enrolled NSDS eligible beneficiaries supported | 100% (169,091 HHs i.e 35,618 (21%) Pregnant women and 133,819 (79%) under 2 years children in 2022-2023) | LODA MEIS data | 100% | 100% | 100% | 100% | 100% | MINALOC/LODA 1) Supervise Community mobilization and health services (ANC&PNC) provision to NSDS beneficiaries 2) Follow up of Selection, registration and enrollment of NSDS beneficiaries 3) Transfer of funds to NSDS beneficiaries | 16526362997 |
| 26 | Output 6.8: Access to financial Services for poor people increased | Number of loans advanced to finance income generating activities | 56,711 out of 46,922 loans in 2022/2023 | LODA administrative data | 7,516 | 20,042 | 34,572 | 52,586 | 52,586 | MINALOC/LODA Facilitate access to 52,586 small loans for running income generating activities | 6183923933 |

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| 27 | | Rate of recovery for 3rd scheme loans | Loans recovery rate for 3rd scheme is at 77% out of 80% (Rwf 16,097,226,825 out of 20,808,889,571 supposed to be repaid by 20/06/2023).in 2022-2023 | LODA administrative data | 75% | 75% | 80% | 80% | 80% | MINALOC/LODA 1) Follow up of FS 3rd scheme loans recovery 2) Conduct inspection on FS 3rd scheme loans recovery | |
| 28 | | Percentage of recoverable loans recovered and all irrecoverable loans assessed and written off (1st Scheme) | The recovery status for old loans stand at 91% out of 78% in 2022/2023 | LODA administrative data | 76% | 76% | 95% | 100% | 100% | MINALOC/LODA Follow up of FS old loans recovery | |

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| Outcome 7 : Strengthened Social Care Services delivery for the most vulnerable | | | | | | | | | | | |
| 29 | Output 7.1: Repatriated ex-armed group members provided with rehabilitation services /pre-discharge orientation program (PDOP) for their smooth reintegration. | Percentage of repatriated ex-armed groups members received pre-discharge orientation program (PDOP). | 100% (237/237) ex-armed groups members in 2022/23 | RDRC - MIS | 100% | 100% | 100% | 100% | 100% | MINALOC/RDRC 1) Conduct pre-discharge orientation program /PDOP (Civic education and welfare services) | 191897372 |
| 30 | Output 7.2: Eligible disabled ex-combatants provided with monthly subsistence allowance | Number of eligible disabled ex-combatants timely provided with monthly subsistence allowance | 100% (79/79) ex-armed groups members and their dependents received reinsertion support 2022/23 | RDRC - MIS | 6,424 | 6,424 | 6,424 | 6,424 | 6,424 | MINALOC/RDRC 1) Provide monthly subsistence allowance to disabled ex-combatants | 140000000 |
| 31 | Output 7.3: Houses constructed and maintained for vulnerable disabled ex combatants. | Percentage of construction of 18 houses and handover to vulnerable disabled ex- | 18 houses constructed at 100% in 2022/23 | RDRC - MIS | | 20% | 75% | 100% | 100% | MINALOC/RDRC 1) Identification of construction sites and contract signing 2) Construction works of 18 houses for vulnerable disabled ex-combatants. | 320925049 |

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| OUTCOME 8 : Appropriate and sustainable measures to respond to cases of delinquency enhanced | | | | | | | | | | | |
| 32 | Output 8.1: Street children and Delinquents rehabilitated and skilled in vocational training | Percentage of former graduates from rehabilitation Centers reintegrated in the community (continued education, self-employed or employed) | 100% of rehabilitated delinquents were reintegrated into community:4,758 delinquents in 2022/23 | NRS Administrative data; | | | 75 | 100 | 100 | MINALOC/NRS/Districts 1) Rehabilitate male and female delinquents in Iwawa, Gitagata and Nyamagabe Rehabilitation centers 2) Provide the vocational training to delinquents in rehabilitation centers 3)Reintegrate graduates from rehabilitation centers in community | 1183783523 |
| 33 | | Percentage of identified street children reunified with families | 100% (1650/1650) street children in 2022/23 | NRS Administrative data; | 100% | 100% | 100% | 100% | 100 | MINALOC/NRS/Districts 1) Reunify street children with families 2) Follow up social status of former street children after reunification | 8344520 |
| 34 | | Percentage of delinquents benefited from preliminary rehabilitation program in transit centers | 68,089 delinquents benefited preliminary rehabilitation in Transit Centers in 2022/2023 | | 100 | 100 | 100 | 100 | 100 | MINALOC/NRS/Districts 1) Provide preliminary rehabilitation service to delinquents in transit centers 2)Assess and evaluate the delinquents to be transferred to rehabilitation centers and others to be reunified in homes | |
| 35 | | Percentage of Villages in which community-based rehabilitation program is established and effectively operational | 0.56% (84/14,953 Villages) in 2022/23 | MINALOC Administrative Reports | 25 | 50 | 75 | 100 | 100 | MINALOC/NRS/Districts Operationalize community-based rehabilitation program at village level | 3000000 |

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| NSTI PILLAR: ECONOMIC TRANSFORMATION | | | | | | | | | | | |
| OUTCOME 9 :Improved conducive enabling environment for local economic development to contribute to the economic transformation on decentralized level | | | | | | | | | | | |
| 36 | Output 9.1: Secondary Cities supported in construction of basic infrastructures including asphalt roads and standalone drains under RUDP II Phase I | Percentage of completion for asphalt roads of 40,36 km in | | LODA administrative data | 95% | 100% | | | 100% | MINALOC/LODA 1)Support the construction of road of 40,36km in six secondary cities 2) Support the construction of drainage of 1km for RUDP II Phase 3 in Musanze | 23761238512 |
| 37 | | Percentage of completion for standalone drains of 1 km in Musanze district | | LODA administrative data | 100% | | | | 100% | | |
| 38 | Output 9.2: Urban development project in Rubavu, Musanze and Rwamagana supported | Percentage of Construction of Market Street One Way Project with NMT(Non motorized transport) lane in Rubavu town | 45% in 2022/23 | LODA administrative data & report | 50% | 65% | 80% | 100% | 100% | MINALOC/LODA/Districts 1)Support and monitor the construction activities for Urban Development Project in Rubavu, Musanze and Rwamagana | 5166344356 |
| 39 | | Percentage of Construction of Agri Product Market and food court in Musanze | 20% in 2022/23 | LODA administrative data & report | 30% | 45% | 60% | 70% | 70% | | |
| 40 | | Percentage of Construction works of Modern Market in Rwamagana completed. | 30% in 2022/23 | LODA administrative data & report | 40% | 50% | 60% | 70% | 70% | | |

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| 41 | Output 9.3: One income generating Project per village supported | Number of income and employment-generating projects supported | 409 identified in 2022/23 | MINALOC&LODA Administrative Reports | | | | 409 | 409 | <u>MINALOC, LODA, Districts</u> Support the identified income and employment-generating projects | 600000000 |
| | | Number of income and employment-generating projects identified | 409 identified in 2022/23 | MINALOC&LODA Administrative Reports | Implementation guidelines are disseminated | Awareness raising to project's stakeholders conducted | Identification and selection of projects prepared and coordinated | 416 identified | 416 identified | <u>MINALOC, LODA, Districts</u> Identification of the income and employment-generating projects. | |
| 42 | Output 9.3: Mugombwa and Kigeme modern markets constructed | Percentage of construction works achieved | 55% in 2022/23 | Project Report | 65% | 75% | 90% | 100% | 100% | <u>MINALOC/LODA/Districts</u> 1)Support and monitor the construction activities for Mugombwa and Kigeme modern markets | 255000000 |
| 43 | | Percentage of construction works achieved | 60% in 2022/23 | Project Report | 70% | 80% | 90% | 100% | 100% | | |
| TOTAL BUDGET | | | | | | | | | | 80,058,198,248 | |